New Opinions on the Construction of Internal Control in Chinese Universities: Five Factors Based on Internal Control

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Abstract. At present, the reform of higher education system has been deepened, the development of education and teaching scale has been gradually expanded, and the asset structure and capital utilization of colleges and universities have become increasingly complicated, socialized and economized. How to further strengthen the economic management of higher education has become the focus of the current work of colleges and universities, the construction of internal control is to improve the management of colleges and universities to prevent corruption, to ensure accurate and smooth means of information transmission necessary means. This paper analyzes the necessity of internal control of colleges and universities in China, analyzes the problems existing in the internal control of colleges and universities in China, and studies how to construct the internal control system in colleges and universities, and puts forward the countermeasures to strengthen the internal control of colleges and universities. The specific methods and related measures of the system construction are of great significance to speed up the construction of the internal control system and promote the economic development of colleges and universities.

Introduction

The United States COSO Committee in 1992 issued an "internal control - the overall framework" of the special report of the internal control of the five elements - the control environment, risk assessment, internal control activities, information and communication, supervision, followed by national academic circles on the internal control system continue to develop and improve. Practice has proved that a sound internal control system has a significant impact on the development, decision-making and profitability of enterprises. At this stage, internal control has been widely used in enterprises. However, due to the non-profit characteristics of colleges and universities, the construction of internal control system does not pay enough attention in colleges and universities, to a certain extent, the impact of the development of colleges and universities.

The internal control of colleges and universities refers to the general term of the methods, procedures and measures to prevent and control the risk of economic activities in the internal management of colleges and universities to ensure the normal operation of scientific research, teaching and other related work and improve the efficiency of running a school. At present, colleges and universities have changed the traditional way of running schools, changing towards the diversified mode of running schools, changing the economic management mode and investment channels of colleges and universities so that the scale of development of colleges and universities is growing, but in the process of rapid economic development, The internal environment of colleges and universities has not caught up with the requirements of the change of the external environment of colleges and universities. There are many new problems in the financial internal control system of colleges and universities, which brings new challenges to the development of colleges and universities.
At present, most colleges and universities in China have not established the internal control system which suits their own characteristics. The internal control of colleges and universities in our country is not the form of science, the budget is not scientific and the system implementation rate is not strong. In the process of diversified university education development, only perfect and perfect Internal control mechanism and the smooth implementation of the management of colleges and universities, and constantly optimize the scientific and applicability of the system in order to ensure the healthy development of various types of activities in colleges and universities.

The Need for the Construction of Internal Control System in Colleges and Universities

In January 1, 2014 the Ministry of Finance promulgated the ”administrative institutions internal control norms (Trial)”, to further regulate the internal control of colleges and universities, but also on the prevention and control of colleges and universities put forward specific codes of conduct. At present, many colleges and universities in our country in the process of internal control construction and implementation of the problems to a certain extent, limit the rapid development of university economy. It is necessary to solve the problem in the process of internal control of colleges and universities. We should solve the problem from the system, and construct a comprehensive, reasonable and scientific internal control management system which conforms to the actual situation of colleges and universities according to the nonprofit characteristics of higher education and to improve the management, enforcement, supervising functions of the universities. So that mutual restraint, mutual influence, positive to promote the development of colleges and universities.

First of all, a complete internal control system is the guarantee of sustainable development of colleges and universities. The internal control system of colleges and universities can guarantee the reliability, authenticity and completeness of accounting information, improve the degree of transparency of financial information, ensure the security of university funds and improve the efficiency of capital use. Secondly, the sound internal control system is conducive to the rational allocation of university resources.

Finally, the optimization of the internal control system in colleges and universities is conducive to guard against business risks, to identify risks in a timely manner, and to build a comprehensive risk control system. Finally, the optimization of internal control system in colleges and universities is conducive to the prevention of business risks.

Problems in the Internal Control of China's Higher Education at the Present Stage

College of internal control awareness is not enough, the internal control system is not perfect. The main task of higher education is teaching and research, school leaders tend to focus on financial internal control, lack of internal control awareness, job responsibilities blurred. Colleges and universities generally attach importance to teaching and light management, attention to investment and light performance. The focus on the training of students, teachers and other aspects of the construction of the internal control of the construction of the degree of attention is not enough, always thought that the internal control is the financial sector or the audit department of the matter, understanding of the internal control of building a comprehensive, ignoring the comprehensive control of the internal sex, resulting in reduced effectiveness of internal control. Although some colleges and universities have established a related internal control system, but most of the rules and regulations, can not be combined with the actual situation of the unit, the lack of scientific and rational.

The lack of effective risk prevention and control system. The main funds of the university are invested in the national or local financial departments, not for the purpose of profit, lack of cost consciousness, and the risk management and risk prevention awareness of colleges and universities are weak. With the rapid development of colleges and universities, the expansion of campus infrastructure, laboratory construction and so on need a lot of capital investment, colleges and universities from the simple rely on financial allocations to face social multi-channel financing, but
also increased the university debt risk, debt has become the biggest risk dilemma of colleges and universities, risk control is the focus of internal control construction of colleges and universities. The financial management of colleges and universities does not have a unified evaluation and analysis of indicators and standards, the lack of a complete internal control system, there is no matching with the internal control evaluation and supervision mechanism.

Budget is not scientific, lack of budget performance analysis. Budget is the key factor of financial internal control effect and financial efficiency. At present, China's colleges and universities generally refer to the previous annual data compilation, which belongs to elastic budget, lack of collating and analyzing budget information, especially some special budget items Past budget experience, the lack of scientific and prepared budget. Colleges and universities budget preparation is generally not fine enough, poor execution rate and a series of problems, many colleges and universities did not establish a special financial analysis system, no full-time financial staff on a regular basis for financial analysis and evaluation of the budget. Some colleges and universities only to meet the requirements of the higher authorities and inspection in the higher authorities or relevant leaders need financial data when the rough financial analysis, can not make a comprehensive and comprehensive analysis of data, it is difficult to find financial management problems.

Communication channels are poor. With the arrival of large data age, China's university information management hardware has been greatly improved, but the various departments within the university between the information system has not been able to effectively docking, all departments are based on their own management needs to develop the appropriate information system.

There is no realization of the information sharing between departments, there are still their own "information island", school teaching, research, students, personnel, finance, assets, auditing, discipline inspection and other areas of the school leaders, lack of good between departments and departments. The relevant departments, the use of funds management, etc., can not effectively monitor the work of colleges and universities. On the one hand, because of the late start of the financial management information work in our country, the degree and manner of information disclosure are not perfect. In addition, the university leaders on the degree of information disclosure is not enough, lack of information public motivation.

The internal control of colleges and universities is not strict, the system implementation rate is poor. Supervision and control is one of the basic functions of the internal control of colleges and universities, some colleges and universities lack the perfect supervision mechanism. Most colleges and universities set up an audit department, but the audit department is less independent, can not give full play to the role of supervision. Colleges and universities discipline inspection departments are under the leadership of colleges and universities, the lack of transparency and independence, the audit department can not work independently; internal management does not have an effective system to protect its implementation rate, the internal system did not play its due effect, Not really the management of work performance and work evaluation, rewards and punishments, the implementation of the merits can not measure the textual research, resulting in financial internal management is not high, the implementation of internal control is not in place.

Measures to Strengthen the Construction of Internal Control System in Colleges and Universities

China's internal control and internal control of enterprises are essentially different, colleges and universities should be based on its non-profit characteristics, according to local conditions, specific issues specific analysis, for the internal control system is not perfect, poor execution of the status quo. This paper draws on internal control five elements to improve the internal control system of colleges and universities to make specific recommendations:

Enhance internal control awareness, improve the internal control system. The construction of financial internal control system in colleges and universities is one of the core work of economic development in colleges and universities. It is necessary to update, supplement, revise and perfect the
management system which is suitable for the characteristics of colleges and universities according to
the change of economy and state. Control system, to promote the various departments of colleges and
universities, the consistency of the internal control system between the units to ensure the effective
operation of the financial control system in colleges and universities to standardize the internal
control system to ensure that the positions in the implementation of the work rules to follow. With the
development of university economy, some are lagging behind, can not adapt to the new form of
related systems should be updated, advancing with the times, timely adjustment.

Strengthen the awareness of risk prevention, the establishment of risk early warning
mechanism. Sound risk management measures play an important role in the healthy operation of the
work of colleges and universities. At present, China's university business complex, diversified, large
amount of funds, through the internal control system to reduce the risk. Colleges and universities to
set up a set of risk prevention rules and regulations, strengthen the sense of risk, the unit risk
assessment on a regular basis; according to the unit's business activities risk point, in line with the
actual situation of the unit risk early warning mechanism; investment, financing, Expenditure and
other matters, before the decision-making feasibility analysis to ensure the safety of funds. Major
investment in major projects such as prior monitoring, improve the school's risk management level.

Improve the departmental budget system, strengthen the budget performance analysis.
University budget should be the basis of economic activities in colleges and universities, colleges and
universities should implement a comprehensive budget management, strengthen the allocation of
funds and supervision, the financial sector to deal with all projects, regardless of funding sources,
require the use of departments or funds responsible for the beginning of the project began to declare
the budget and review the budget The scientific rationality. The budget committee will strengthen the
control in the aspects of budget preparation, approval, implementation, adjustment and final accounts,
and use the performance target as the important basis of budget management to realize the real-time
dynamic control of funds and realize the maximum benefit of university funds. To ensure the normal
operation of university business, the management activities of colleges and universities and the
overall goal of education has a very important role.

To promote information communication, the implementation of university information
disclosure. The degree of information is the specific system of university management level, but also
the key factor of the internal control construction of colleges and universities. Through efficient and
transparent campus network system construction, the information exchange and communication
throughout the whole process of economic activities, to achieve effective information disclosure, in
order to achieve effective participation in daily business activities and supervision, can eliminate
corruption, to ensure that colleges and universities teaching and research, etc. The normal operation of
daily work to ensure the effective implementation of the internal control of colleges and universities
should be done. Colleges and universities should establish a smooth flow of information through the
website, blogs, WeChat, QQ, SMS platform, information portal and other channels, so that faculty,
students and the community to keep abreast of college education; through modern information
technology, In the various departments to establish an effective communication platform and
collaboration mechanisms to achieve the various fields, the sharing of information between
departments, and jointly promote the healthy operation of the school.

Strengthen the implementation of the system, strict audit supervision. The internal control
system of colleges and universities focuses on the implementation of responsibility, no matter how
good the system can not effectively implement the implementation, but also the end of the air loft. To
implement the norms of internal control of colleges and universities, university management, the
audit department, the Commission for Discipline Inspection to participate in the internal control
activities of the university, the responsibility of a detailed, specific, the implementation of key
positions staff rotation system, the incompatible job phase separation, mutual restraint, mutual
supervision. Colleges and universities should strengthen the internal audit system, strengthen the
internal audit team construction, ensure the independence of the audit institutions, according to the
actual situation of colleges and universities to establish a sound internal supervision system, clear the
relevant departments or positions in the internal supervision of the mandate, School internal management system inspection and supervision, timely detection of internal control problems, as soon as possible to find solutions to optimize the measures, give full play to the role of internal audit.

Summary

It is the inevitable trend of the current financial management and the development of colleges and universities. In the existing financial internal control of colleges and universities, there is a lack of clear responsibility for capital management, and the goal of asset budget is not coherent. Lack of performance monitoring system and college financial risk awareness and other shortcomings, for the existence of these problems in the internal control system of colleges and universities, we must establish an effective internal control environment related to the characteristics of colleges and universities to strengthen the effective control of university internal economic activities and colleges and universities, internal financial information communication, and constantly improve and optimize the internal control system of colleges and universities to improve the efficiency of resource utilization, and better promote the healthy and sustainable development of colleges and universities.

References

